



# **CONTENTS**

- **04** Letter to Shareholders
- **06** About Us
- **07** Our Core Values
- **08** Meeting the Needs of Our Community
- 1 In Our Communities
- 10 Citizens Bancorp & Citizens Bank Directors & Senior Management
- 11 Summary Financial Results
- **12** Financials
- 14 Citizens Bancorp & Citizens Bank Locations
- **15** Corporate Information







# LETTER TO SHAREHOLDERS

To Our Shareholders, March 2024

Citizens Bancorp Investment, Inc. reported **net income of \$14.7 million for 2023**, compared to \$18.6 million in 2022, a 21% decrease. Fully diluted earnings per share were \$2.45 for the year versus \$3.11 for 2022. Our return on average equity was 11.90% for 2023 and our return on average assets was 0.97%.

Earnings decreased in 2023 compared to 2022 due to a 6.6% decline in net interest income in 2023 compared to 2022. Significantly higher interest costs on both deposits and borrowings more than offset higher interest income on loans produced by higher loan volumes at higher average rates. Rapidly rising market interest rates caused funding costs to rise faster than loan yields throughout 2023. Nevertheless, our officers and employees did an excellent job growing loans by almost 7% in a higher rate environment in 2023 compared to the lower rate environment of 2022. Much of this success occurred in the fourth quarter of 2023, thus helping start the year 2024 with a larger loan portfolio at higher loan yields. Further, our loan portfolio now exceeds \$1 billion. With the advent of a stronger loan portfolio, our board of directors approved a **dividend of \$0.18 per share** to shareholders payable on February 7, 2024. This represents a **5.9% increase** over the dividend paid in November 2023.

Non-interest income for 2023 declined 14.4% compared to 2022 due to continued declines in mortgage related income. However, increases in life insurance income partially offset the decline in mortgage income gains. Mortgage volume for purchases continues to be modest due to higher mortgage rates. Non-interest expense increased 3.6% to \$33.3 million due primarily to rising employee compensation costs and higher data processing costs. Provision for loan losses decreased 26.0% to \$972,000, as our strong credit quality required a lower provision for loan losses. Net loan charge-offs in 2023 remained level at 0.01% of average loans outstanding. We had a strong allowance for loan losses at 1.10% of loans at year-end 2023.

Total assets grew \$64.7 million to \$1.55 billion at December 31, 2023 compared to December 31, 2022, a 4.4% increase. Total deposits were \$1.33 billion at December 31, 2023, a 4.1% increase versus 2022. Total loans were \$1.04 billion at December 31, 2023, a 6.9% increase versus 2022. A strong loan pipeline continued to produce quality loans at good yields in 2023, especially in the fourth quarter.

Citizens Bancorp's capital remained strong at \$134.2 million at December 31, 2023; this represents 8.65% of total assets. Capital increased approximately 14.8% from December 2022 levels due to retention of earnings and a decrease in the level of unrealized losses in investment portfolio values. Management expects to hold the securities, and thus, does not expect to realize those losses.

Higher interest rates raised in the past two years by the Federal Reserve Bank not only eliminated the refinance boom for secondary market mortgages, but it also significantly reduced purchase mortgage activity. Higher home prices and a 30 year mortgage rate currently above 7% (as of this writing) reduced mortgage application volumes. However, our servicing portfolio of approximately \$230 million in secondary market loans continues to produce fee income and provide cross-sell opportunities.

The failures of several large east and west coast banks during 2023 focused national attention on the liquidity in the banking industry. Contrary to those banks, Citizens Bank has multiple sources of liquidity to draw upon to ensure we have the monies needed to support our customers' cash needs. While higher interest rates have caused pressures on our deposit costs and competition for deposits is strong, we have been able to meet customers' needs. Further, our investment portfolio, like that of many banks, has declined in value since purchase date, however, we intend to hold onto our investments until they mature at full value.

Recent events in the financial markets have focused national attention on the commercial real estate markets and on all banks' exposure to any weakness in that sector, especially office buildings. Citizens Bank's portfolio of non-owner occupied commercial real estate comprised only 12.4% of our total portfolio at December 31, 2023. Loans for non-owner occupied office buildings comprised less than 1% of our loan portfolio. Further, only 15.7% of our commercial real estate portfolio is considered "owner-occupied" by customers utilizing the property to conduct their business.

As the Federal Reserve has indicated interest rates will moderate at current levels for the near term, this higher rate environment is allowing loan rates to reprice to higher rates. However, there is still continued pressure on deposit rates, thereby keeping funding costs higher than we would like. A gradual decline in interest rates to more moderate levels would best serve our bank's financial prospects.

Middle Tennessee continues to be a strong growth area with a diverse economy and employer base. While the current banking market in our trade area is very competitive, our bankers enjoy excellent reputations in our markets. Management is focusing a renewed effort on our growth markets due to our solid loan base and excellent growth prospects. The bank expects to add experienced bankers to our team to take advantage of that growth. Thus, Management and our Board of Directors remain bullish on the economic prospects for our communities and our bank.

Trading in our stock continues on OTCQX under the "ticker" symbol **CBTN**. As of the writing of this letter, the **most recent sale of CBTN occurred at \$36 per share**. Please contact us if you have questions on how to take full advantage of our listing on OTCQX.

Our officers and staff have worked extremely hard to generate quality loan growth of \$67 million at favorable interest rates in 2023; that loan growth should produce solid revenue for several years. Further, the Federal Reserve's increases in interest rates appear to have ended and this should ease the pressure on deposit and borrowing costs. This bodes well for an improving net interest margin and earnings. As the economy begins to soften, your bank is in a good position with excellent earnings, strong credit quality, and dedicated employees.

We appreciate your investment in and support for our company. Please refer your family and friends to us for their banking needs.

Juta & Willistan



Peter G. Williston Chairman and Chief Executive Officer Citizens Bancorp Investment, Inc.

Citizens Bank of Lafayette, Tennessee, opened for business with \$12,000 1931 in capital provided by local community investors. The bank survived the Great Depression in the 1930's and was strong enough to acquire the Farmers and Merchants Bank in Lafayette in 1931. Charles Darnell named President and CEO. Bank's 1974 total assets reach \$14 million. Citizens Bank operated from a single location until 1974, when 1987 it opened its first branch. Citizens Bank acquires 1993 Bank of Celina in 1987. Citizens Bank acquires 1998 Smith County Bank in 1993. Citizens Bank acquires 2009 Liberty State Bank in 1998. Citizens Bank acquires 2015 Gainesboro branch in 2009. Citizens Bank merges with Traders Bank. Citizens Bank acquires American Bank & Trust. The bank's total assets reach almost \$1.6 billion with 22 locations in Middle Tennessee.

# CITIZENS BANK CORE VALUES





Citizens Bank has long been committed to meeting the diverse needs of the communities we serve. We take pride in our role as partners in the success of local businesses, customers, and the overall economy. Our team members not only work in these communities but also live in them, ensuring that our dedication is personal and deeply rooted.

One of the key ways in which Citizens Bank supports local businesses is through tailored financial solutions. We understand that each business is unique, which is why we offer a range of products and services designed to meet their specific needs. Whether it's providing working capital, financing expansion projects, or offering cash management solutions, we are committed to helping our local businesses thrive.

In addition to supporting businesses, we also prioritize meeting the needs of our customers. From personal banking services to mortgages and wealth management, we offer a comprehensive suite of products designed to help individuals achieve their financial goals. Our commitment to exceptional customer service ensures that every customer receives the attention and support they deserve.

Citizens Bank is proud to be a trusted partner in the communities we serve. Through our commitment to supporting local businesses, customers, and the local economy, we strive to make a positive impact that extends far beyond banking services. Together, we can build stronger, more vibrant communities for generations to come.

# INVESTING IN OUR FUTURE... IN OUR COMMUNITIES

Citizens Bank is more than just a financial institution; it's a pillar of support and a driving force for positive change in the communities it serves. Through a variety of initiatives and programs, Citizens Bank invests in the well-being and prosperity of its communities, fostering growth and opportunity for all. From financial literacy programs and philanthropic donations to small business support and community development projects, Citizens Bank's multi-faceted investment approach demonstrates its unwavering commitment to making a meaningful impact where it matters most.

Financial education is crucial for building resilience and reducing stress during economic challenges. Citizens Bank recognizes this importance and partners with local schools to provide financial literacy programs and resources. Our LiFE Program is a web-based platform that uses innovative technology to teach critical financial concepts, such as banking, budgeting, and investments. This free program tracks student progress and provides a Certification in Financial Literacy, empowering the next generation with essential skills for a brighter financial future.

Citizens Bank's School Debit Card Program is a unique initiative that supports local community schools through philanthropy. For every signature transaction made with our school debit cards, we contribute \$0.05 back to the schools. In 2023, thanks to our customers' participation, we collectively donated over \$53,600 to local schools, demonstrating our commitment to supporting education and giving back to the communities we serve.

We are deeply committed to supporting a wide range of community projects that make a positive impact on the lives of others. From providing financial assistance to the Ronald McDonald House, a home away from home for families of seriously ill children receiving treatment at nearby hospitals, to supporting local pet shelters and animal rescue organizations, Citizens Bank's dedication to community welfare knows no bounds. Additionally, Citizens Bank extends its support to the US Veterans' home in Sumner County, TN, ensuring that those who have served our country receive the care and support they deserve. These are just a few examples of the many ways in which Citizens Bank invests in and supports the communities it serves, making a tangible difference in the lives of individuals and families across the nation.



#### **BOARD OF DIRECTORS**

Thomas E. Anderton President, Citizens Bancorp Investment Inc., and Citizens Bank, Shelbyville, TN

Joe M. Carter Banker (retired), Lafayette, TN

Chad A. Gilbert Construction/Real Estate, Cookeville, TN

Eugene R. London, Jr.
Systems Integration/Modeling & Simulation, Inc.
Tullahoma, TN

Jon Alan Long Dentist, Carthage, TN

F. Tom McCall D.T. McCall & Sons, Lafayette, TN

Cynthia A. McClard Pharmacy Consultant/Store Owner, Brentwood, TN

Tony H. Polston BD Polston Building Supply, Lafayette, TN

M. Todd Reese Reese's Piggly Wiggly, Lafayette, TN

Michael W. Reese Reese's Piggly Wiggly, Castalian Springs, TN

Peter G. Williston Chairman and CEO, Citizens Bancorp Investment Inc., and Citizens Bank, Lafayette, TN

#### **SENIOR MANAGEMENT**

Thomas E. Anderton President

A. Joseph Butaud, Jr. SVP/Chief Credit Officer

Douglas L. Haehl VP/Marketing

Jason L. Hall SVP/Chief Retail Officer

Kevin L. Miller EVP/Chief Information Officer

Cecilia L. Russell SVP/Chief Risk Officer

Ryan T. Smith EVP/Chief Banking Officer

Patty Snyder *AVP/Human Resources* 

Arthur O. Taylor, Jr. *EVP/Chief Financial Officer* 

Peter G. Williston Chief Executive Officer

#### **ADVISORY BOARD MEMBERS**

### ALEXANDRIA / LIBERTY / SMITHVILLE

Matt Boss Rhonda Caplinger Sean Driver Mike Eaton Rebecca Hendrixson Shycottia Orrand Monica Reynolds Josh Tramel C.D. Webb

#### **CARTHAGE / GORDONSVILLE**

Joe Epps
Kenneth Frye
Jason Hall
Chris McCall
Pat Nixon
Diane Skelton
Tom White
Bryan Wright
Kevin Young

#### **GAINESBORO / CELINA**

Mike Bailey
Jay Cassetty
Wes Cassetty
Richard Chaffin
Jeff Collier
Kevin Donaldson
Jerry Driver
Donnie Elkins
Joe Halfacre
Jeanette Hansel
Linda Key
James Robert Montgomery
Allen West
Russell West

#### **LEBANON**

Chris Crowell Ron Harrison John Henderick Kristy Ingram Brody Kane Jatinda Kumar Rodger Mitchell David Penuel Kenny Sallis Mark Vastola

#### LIVINGSTON / COOKEVILLE

David Buckner
Wes Burnett
Cigi England
Tony Horn
Suzann Howard
Mickey Ledbetter
James Massengille
Clint Melton
Michael Melton
Crystal Odom
Buck Parsons
James Scarlett
Ryan Smith
Ray Wear
Konstantin Yepifantsev

#### MANCHESTER / SHELBYVILLE / TULLAHOMA / WINCHESTER

Tommy Anderton Russ Barrett Jeremy Bell Mary Beard Andy Bobo Rob Brainard Max Christopher Tom Copeland **Chad Grimes** Tommy Hodges Dave Johnson John McCord loe Orr Stephen Philpot Ben Smith David Smith Donna Stone

# **SUMMARY FINANCIAL RESULTS**

### — HISTORICAL PERFORMANCE —



### CITIZENS BANCORP INVESTMENT INC.

(UNAUDITED)

## **BALANCE SHEET**

ASSETS	12/31/2023	12/31/2022
Net Loans and Leases – Held for Investments	\$ 1,031,450	\$ 963,592
Securities	377,004	404,413
Interest-bearing Deposits in Financial Institutions	16,918	2,337
Restricted Equity Securities	4,441	4,271
Federal Funds Sold	1,000	1,000
Loans Held for Sale	142	220
Total Earning Assets	\$ 1,430,955	\$ 1,375,833
Cash and Noninterest-bearing Due from Banks	\$ 25,681	\$ 22,819
Premises and Fixed Assets	19,926	20,098
Other Real Estate		
Intangible Assets	22,085	22,444
Other Assets	53,004	45,754
Total Assets	\$ 1,551,651	\$ 1,486,948
Demand Deposits – Non-interest-bearing	\$ 245,143	\$ 263,864
Demand Deposits – Interest-bearing	285,702	351,800
Money Market and Savings Accounts	226,075	249,780
Certificates of Deposits and IRAs	576,970	416,021
Total Deposits	\$ 1,333,890	\$ 1,281,465
Federal Funds Purchased	\$ -	\$ -
Notes Payable	9,262	12,170
Federal Home Loan Bank Advances	65,072	70,196
Other Liabilities	9,197	6,160
Total Liabilities	\$ 1,417,421	\$ 1,369,991
Common Stock, Surplus and Retained Earnings	\$ 160,585	\$ 149,746
Accumulated Other Comprehensive Income	(26,355)	(32,789)
Total Capital	\$ 134,230	\$ 116,957
	\$ 1,551,651	\$ 1,486,948

### CITIZENS BANCORP INVESTMENT INC.

(UNAUDITED)

### **INCOME STATEMENT**

	12/31/2023	12/31/2022
Interest Income – Loans	\$ 58,234	\$ 44,778
Interest Income – Securities	9,187	8,197
Interest Income – Federal Funds Sold and Other	1,068	683
Total Interest Income	\$ 68,489	\$ 53,658
Interest Expense – Interest-bearing Demand Deposits	\$ 1,489	\$ 801
Interest Expense – Money Market Accounts and Savings	1,722	482
Interest Expense – Certificate of Deposits and IRAs	17,345	3,353
Interest Expense – Notes Payable and Other Borrowings	3,421	1,368
Total Interest Expense	\$ 23,977	\$ 6,004
Net Interest Income	\$ 44,512	\$ 47,654
Provision for Loan Losses	\$ 972	\$ 1,314
Noninterest Income	\$ 7,641	\$ 8,924
Security Gains or (Losses)		
Noninterest Expense	(33,320)	(32,153)
Net Income Before Taxes	\$ 17,861	\$ 23,111
Unrealized Holding Loss on Marketable Equity Securities	(3)	(23)
Income Taxes	3,178	4,447
Net Income After Taxes	\$ 14,680	\$ 18,641
ROA	0.97%	1.26%
ROE	11.90%	15.82%
Earnings Per Share (fully diluted)	\$ 2.45	\$ 3.11

The audited financial statements will be available after the 2024 shareholders meeting on April 24, 2024, by contacting Citizens Bank at 866-666-2195, or by accessing the Investor Relations tab at www.citizens-bank.org.



#### **LAFAYETTE MAIN OFFICE**

400 Highway 52 West Lafayette, TN 37083 (615) 666-2195

#### LAFAYETTE PUBLIC SQUARE BRANCH

201 West Locust Street Lafayette, TN 37083 (615) 666-2196

#### LAFAYETTE SCOTTSVILLE RD. BRANCH

1108 Scottsville Road Lafayette, TN 37083 (615) 666-4677

#### **RED BOILING SPRINGS BRANCH**

32 Carthage Road Red Boiling Springs, TN 37150 (615) 699-2205

#### **WESTMORELAND BRANCH**

990 New Highway 52 Westmoreland, TN 37186 (615) 644-2119

#### **GAINESBORO BRANCH**

116 South Grundy Quarles Highway Gainesboro, TN 38562 (931) 268-2141



#### **CELINA BRANCH**

101 East Lake Avenue Celina, TN 38551 (931) 243-3161



#### **CARTHAGE BRANCH**

50 North Main Street Carthage, TN 37030 (615) 735-2800

#### **GORDONSVILLE BRANCH**

411 Gordonsville Highway Gordonsville, TN 38563 (615) 683-1919



#### **LIBERTY BRANCH**

311 East Main Street Liberty, TN 37095 (615) 536-5101

#### **ALEXANDRIA BRANCH**

100 North Public Square Alexandria, TN 37012 (615) 529-2375

#### **SMITHVILLE BRANCH**

735 South Congress Boulevard Smithville, TN 37166 (615) 597-2265

### LEBANON N. CUMBERLAND BRANCH

214 North Cumberland Street Lebanon, TN 37087 (615) 449-4441

#### **LEBANON W. MAIN BRANCH**

1035 West Main Street Lebanon, TN 37087 (615) 444-4166



#### **TULLAHOMA MAIN OFFICE**

120 North Jackson Street Tullahoma, TN 37388 (931) 455-3426

#### **TULLAHOMA BRANCH**

412 West Lincoln Street Tullahoma, TN 37388 (931) 455-2391

#### **MANCHESTER BRANCH**

1207 Hillsboro Boulevard Manchester, TN 37355 (931) 728-1474

#### **SHELBYVILLE BRANCH**

1602 North Main Street Shelbyville, TN 37160 (931) 680-3500

#### **WINCHESTER BRANCH**

2695 Decherd Boulevard Winchester, TN 37398 (931) 967-3755



#### **LIVINGSTON MAIN OFFICE**

808 West Main Street Livingston, TN 38570 (931) 823-2265

#### **COOKEVILLE NEAL STREET BRANCH**

1450 Neal Street Cookeville, TN 38501 (931) 526-4800

#### **COOKEVILLE WILLOW AVENUE BRANCH**

123 North Willow Avenue Cookeville, TN 38501 (931) 646-4950

# **CORPORATE INFORMATION**





